



Costs Lawyer Standards Board

(Special meeting)

AGENDA

Monday 10 November 2025 @ 16.30

Remotely via Teams

Board:	Rt Hon David Heath CBE	Lay NED (Chair)
	Stephanie McIntosh	Lay NED (Vice-Chair)
	Andrew Harvey	Lay NED
	Andrew McAulay	Non-Lay NED
	Paul McCarthy	Non-Lay NED
In attendance:	Paul Mosson	CEO
	Jacqui Connelly	Director of Operations
	Lori Frecker	Director of Policy

Note: Agenda items in blue are standing items

	Agenda item	Paper(s)	Publish ¹	Lead
1	Opening matters 1.1 Quorum and apologies 1.2 Declarations of interest on agenda items	- -	- -	DH DH
2	Board matters 2.1 Approval of the NED recruitment selection and interview panel recommendations November 2025 2.2 Deferred appointment for NED vacancies in 2026/27 2.3 Thank you and farewell to departing Board members	2.1A and B - -	No (A, B, D) - -	DH DH DH
3	Publication 3.1 Confirmation that papers can be published	-		DH
4	AOB	-		DH
5	Next full Board meeting Date: 29 January 2026 at 10.30am Venue: Remotely via Teams	-		DH

¹ The letters used in this column indicate the reason for any non-publication of papers. They correspond to the reasons set out in our publication policy, which can be found on the [What we Publish](#) page of our website.